

**CONFIDENTIAL**

*Ken. Wright*  
0-1140

8 September 1948

**MEMORANDUM FOR:** Director of Central Intelligence  
Deputy Director of Central Intelligence  
Assistant Director, Reports and Estimates  
Assistant Director, Collection and Dissemination  
Assistant Director, Operations

**SUBJECT:** Presentation before Eberstadt Committee

**REVISION:** Memo to above addressees, subject as above,  
dated 7 September 1948

The Eberstadt Committee hearings will be on 9 and 10 September in the small board room adjacent to room 1111 of the RFC Building on Vermont Avenue between H and I Streets. As a result of the preliminary presentation of yesterday, the presentations before this committee and approximate times of appearances are as follows:

25X1

9 September 1948

0930 - 1000

1000 - 1100

[Redacted]  
Presentation of SO by Brig. General  
E. K. Wright, USA

1100 - 1230

Presentation of ORE by:  
Mr. Babbitt

[Redacted]

25X1

1230 - 1300

Presentation of OCD by Dr. Andrews

1400 - 1500

Presentation of OO by:  
Mr. Carey  
Mr. Bagnall  
Mr. Kirkpatrick  
Col. White, USA (Ret.)

10 September 1948

1100

Summary by Director of questions raised by  
outside witnesses.

[Redacted]

25X1

Captain, USN  
Executive Director

**CONFIDENTIAL** MORI/CDF Pages 2 thru 5

NS/P-7

C  
O  
P  
Y

### QUESTIONS

(Reference in parenthesis is to page number of report where question is discussed.)

1. Should Director be a civilian or a military man?
2. Is CIA properly located under the NSC?
3. Are the "operational" functions of CIA properly located or should they be transferred to a department?
4. Are the intelligence estimates prepared by CIA responsive to the requirements of the people responsible for plans and policy decisions?
5. Is the examination of basic material, cables, reports, etc. by CIA necessary to the performance of CIA's evaluation function, and if so to what extent?
6. Does CIA receive from other agencies all the information which it needs? Does this include information about the plans, operations and decisions of military and civilian agencies of the Government?
7. Do the estimates prepared by ORE in CIA duplicate work done elsewhere in the Government?
  - a) In the field of economic research?
  - b) By the State Department in the field of political reporting?
8. Would assumption by OIR in the State Department of responsibility for preparing the "political chapter" in CIA estimates necessitate a larger staff in OIR?

-2-

9. Has CIA adequate authority to require other agencies
  - a) to compile reports in accordance with CIA priorities?
  - b) to collect, through its representatives abroad or otherwise raw information required by CIA?
10. Is the task of guiding collectors, including OSO of CIA in what they are to look for adequately performed?
11. Are CIA's evaluations less imaginative or acute because the office responsible for intelligence evaluation is required to examine large amounts of raw material?
12. Are the personnel employed by CIA or responsible for its direction generally qualified?
13. Is any substantial economy possible through any reorganization of CIA?
14. Are present facilities for collecting and evaluating scientific intelligence adequate?
15. As presently organized, is the intelligence system of the U. S. adequate?

NS/P-7

ANSWERS

1. a. Best man qualified should have the job without regard to his military or non-military status.

b. Experience leads to appointment of military man to obviate political pressure, etc.

2. Yes. Provides for implementation of directives as members of NSC are Secretaries of Departments. Also, presence of President insures dissemination.

3. Yes. One Agency should carry out these operations as a common service to all. Obviously should not be placed under one of the services. Centralization avoids duplication and enables the central agency to cross check on all inflow of information.

4. Yes. Hard to answer for fear of bias. However, the NSC, the JCS, and others have praised our estimates and affirm they have been of great value.

5. Complete and thorough examination necessary to be sure all phases are covered and considered--also to perform our assigned function in the preparation of preparing the National Intelligence Estimates.

6. Yes, as regards intelligence subjects as well as some matters in which we have only a remote interest. For security reasons it is desirable that we not always receive certain operational military plans.

7. No, in general. Estimates of other departments stress the departmental requirements while ours pertain to over-all national security. (Applies to both a and b.)

8. Properly a question to be asked State Department. My own opinion is definitely YES.

9. Yes. However, we have been able to work this out on a cooperative and coordinated basis without calling on the use of our authority as such. The authority is there if and when needed.

10. Yes. We do the bulk of all collecting on a collection request basis - submitted either by the departments or by our own offices.

11. Definitely NO. This is the heart and soul of true intelligence evaluation. It is the only way proper evaluation can be made. It is a correction of the worst fault of our former intelligence system - where much invaluable intelligence information was not used.

12. Yes. (Show Charts.) The information shown on these charts is only part of the answer. We have obtained the services of many outstanding individuals in the Executive field whose value is individualized without regard to academic status and who have proven their value by experience.

13. We are constantly keeping alert to such possibilities. (Cite OCD and A&N.) We feel the basic organization is sound and is based on long experience.

14. No - we are not happy over our success in this field. Basically it evolves around the difficulty in getting qualified personnel.

15. Yes - provided that more time, as we have frequently reported, is given to properly establish the system. I feel that it will take five years to do this and many responsible individuals say it will take much longer. (Read extracts from C letter.)